Key
New Issue
Resolved since last update
Ongoing Issues

SBCD Project Issue Log – October 2019

The project issue log highlights current pressing issues and risks currently or potentially have a significant or immediate affect to overall City Deal programme and/or project delivery including delays to project development, implementation or achievement of outcomes for example. The issue log should be considered alongside the wider project risk register (where available) and the SBCD programme risk register.

Skills and Talent

Issue	Description	Owner	Implications	Action / Update
Business Case Development	A considerable amount of work has already been undertaken to identify the skills needs but we cannot move ahead further without the commitment of funding. Working with new Government officials on a revised approach to business planning	WG / UKG	Delay in business case / funding approval will mean that the skills training required for other projects who have received approval may not be progressed or progressed at risk.	

Digital Infrastructure

Issue	Description	Owner	Implications	Action / Update
Project management resource	Dedicated digital project manager is required. Identified project leads in each of the partner organisations is also required.	Project lead authority	Pace of delivery will be compromised without a digital project manager.	Currently no resource available.
Changes in UK Government Policy	Government policy will possibly be substantially enhanced following pre-PM announcements from Boris Johnson.	Mike Galvin	This will impact the Digital Project, and possibly impact the existing business case.	It is a case of staying close to the UK government actions and announcements on this and see how/if broadband policy and funding arrangements change. Currently the pre prime minister appointment statements from Boris Johnson are aspirational and the reality of any changes, especially around funding, are yet to be seen.

Swansea Waterfront and Digital District

Issue	Description	Owner	Implications	Action / Update
Funding approval	Approval of Council funding is dependent on Government sign off of City Deal business case.	SBCD / UKG / WG	Delay to approval of City Deal funding will impact on the delivery timescales for the projects	Announcement of business case approval in principle on 15th July 2019. Awaiting full details of approval to be communicated. terms and conditions.
Terms and Conditions	The approval of the initial funding is subject to terms and conditions, but these terms and conditions have not yet been provided by Governments	Swansea Council / UKG / WG	Unable to finalise the funding package and seek approval of final funding package from Cabinet without terms and conditions.	Terms and conditions to be provided by Government

Yr Egin - Creative Digital Cluster

Issue	Description	Owner	Implications	Action / Update
Funding approval	Yr Egin phase one has been completed and is fully occupied	SBCD / UKG / WG	Delay in approval of City Deal funding will increasingly impact on project delivery timetable for phase 2.	Announcement of business case approval in principle on 15th July 2019. Awaiting terms and conditions.

Centre of Excellence in Next Generation Services (CENGS)

Issue	Description	Owner	Implications	Action / Update
Outstanding funding approval	£3m ERDF secured as match funding. Deadline of Dec 2022 to spend the ERDF	GN	Risk to European funding	Technology Centre is identified in the revised programme business case 'Supporting Innovation and Low Carbon Growth' to be reviewed by the City Deal Economic Strategy Board and Joint Committee. Policy workshop with UKG and WG held on 6/9/19 – NPT to address areas raised and revise business case. Follow up workshop proposed for end of October

Life Science and Well-being Campuses

Issue	Description	Owner	Implications	Action / Update
None reported as at 11 October 2019				

Life Science and Well-being Village

Issue	Description	Owner	Implications	Action / Update
Delay in phase 1 funding	Funding for phase 1 will need to be confirmed in line with procurement of a construction contractor.	Project lead	Potential delay in September 2021 'go live' date for education, skills and training components.	Chair of Joint Committee confirmed at JC meeting on 28th March 2019 that no City Deal project is on hold following completion of reviews. Revised business case informally reviewed by ESB in July 2019.
Full Business Case (FBC)	Delay in confirming higher education partner	Project lead	Delay of City Deal FBC submission, with consequential impact on programme	Discussions held with higher education partners. Letter of intent sought.
General Election	General Election is called prior to, or following, the UK's proposed departure from the EU (currently 31st October 2019).	Project lead	Purdah is enforced, deferring the approval and/or funding process for City Deal projects	It is aimed to submit the FBC to Economic Strategy Board and Joint Committee in October.
Project investment	Investment from financial market not realised or maximised	Project lead	Full scope of project not realised. Potential impact on benefits realisation.	Financial appraisal of the project has been undertaken and confirms the investability with reasonable confidence of the whole project. Information Memorandum compiled and will be issued to a shortlist of financial institutions to seek expressions of interest.
Adverse media	Ongoing investigation generates negative PR	Project lead	Negative impact on how the project is perceived	The Council is cooperating fully with the investigators.

Homes as Power Stations

Issue	Description	Owner	Implications	Action / Update
Funding approval	Funding assurance required to support match funding bids for ERDF and IHP funding	SBCD / UKG / WG	Until formal approval of City Deal business case is received project can only provide assurance in principle which may pose a risk to securing match funding	Workshop held with UK and Welsh Government in July 2019. Agreed next steps to progress business case for formal submission in mid Autumn.

Pembroke Dock Marine

Issue	Description	Owner	Implications	Action / Update
NNDR	Clarity required on NNDR arrangements specifically how NNDR will be apportioned	Acc. Body / Project authority lead	Project viability is subject to discussions relating to NNDR	SBCD Section 151 in discussion with UK and Welsh Government. Meeting to be convened between Leaders and Chief Executives to discuss.
Project delivery timescale	Clarity required on when the five year delivery period begins	JC	Will ensure project implementation and benefits realisation timescales are accurate.	To be considered by Joint Committee.
!!! Funding / borrowing	There has been no recognisable progress towards resolving the funding / borrowing for the project	Project lead, project lead authority, SBCD, UKG & WG	The lack of resolution of this one issue is putting the entire Pembroke Dock Marine project in jeopardy. Other sources of funding including circa £16m ERDF are time limited and due to the ongoing delay there is a very high risk this will be lost.	Pembroke Dock Marine project identified as a Tranche 2 project for development at Joint Committee on 28th March 2019. We and our project partners continue to undertake significant work at risk in order to mitigate the effect of the delay. Several discussions have taken place to address the funding gap for the project.

Factory of the Future

Issue	Description	Owner	Implications	Action / Update

Steel Science

Issue	Description	Owner	Implications	Action / Update